

## CASE STUDY

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### **Create a strategic IT plan for a multi-billion dollar healthcare services company**

*Situation:* Client's aggressive growth had created the need for both a long-term strategic IT plan and a short-term action plan to address immediate security and data issues

*What We Did:* HPA deployed a team of professionals with extensive consulting and operating experience across strategy and information technology, led by the former head of McKinsey's Global IT practice

HPA team led a five month project that (a) determined future business-level information architecture, (b) provided an execution roadmap, including the IT roles and skill sets required, (c) filled security gaps and implemented changes to meet regulatory requirements, and (d) created an ongoing linkage between IT and corporate strategy

Team expanded from two professionals to five as initial assessment led to significant operational roles, including that of interim CIO